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August 5, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)



Company name: NIPPON KANZAI Holdings Co.,Ltd.
Listing: Tokyo Stock Exchange, Prime Market
Securities code: 9347
URL: <https://www.nkanzaihd.co.jp/en/>
Representative: Shintaro Fukuda, President and Representative Director
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Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated business results (year to date) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2026	38,392	9.3	3,134	14.8	3,226	5.3	2,339	20.4
June 30, 2025	35,135	11.7	2,729	32.4	3,063	34.2	1,943	352.4

Note: Comprehensive income For the three months ended June 30, 2026: ¥ 3,048 million [99.9%]
For the three months ended June 30, 2025: ¥ 1,524 million [(31.9)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2026	64.42	—
June 30, 2025	53.52	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	104,744	77,727	73.2
March 31, 2026	106,987	75,863	69.9

Reference: Equity As of June 30, 2026: ¥ 76,625 million
As of March 31, 2026: ¥ 74,819 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	27.00	—	30.00	57.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		30.00	—	30.00	60.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated business forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	75,500	5.5	4,200	(9.6)	5,100	(11.0)	3,500	(5.5)	96.36
Full year	158,000	5.2	9,000	3.6	10,800	2.8	7,300	2.5	200.99

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	41,180,306 shares
As of March 31, 2026	41,180,306 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	4,859,359 shares
As of March 31, 2026	4,859,359 shares

- (iii) Average number of shares outstanding during the period (year to date)

Three months ended June 30, 2026	36,320,947 shares
Three months ended June 30, 2025	36,321,093 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Notes to forward-looking statements)

The business forecasts reported herein were prepared based on information NIPPON KANZAI Holdings Co., Ltd. (hereinafter the “Company”) had in its possession as of the time this report was prepared and on certain assumptions judged to be reasonable. Actual results may differ significantly from forecasts due to various factors. Please refer to the disclaimers provided under “1. Overview of business results, etc.; (3) Explanation regarding information on future forecasts including consolidated business forecasts, etc.” on page 3 of the Attached Document of this quarterly financial report regarding assumptions upon which forecasts are based and the use of forecasts.

(Review by certified public accountants or audit corporations on the attached quarterly consolidated financial statements)

The Company plans to disclose the quarterly financial report with an accompanying review report after the review is completed.

Planned date of disclosure: August 12, 2026

Quarterly consolidated financial statements and primary notes

(1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	37,393	35,601
Notes and accounts receivable - trade, and contract assets	20,140	18,245
Operating investments in silent partnership	34	29
Real estate for sale	5,598	5,587
Supplies	373	373
Income taxes refund receivable	171	175
Other	5,770	7,087
Allowance for doubtful accounts	(18)	(18)
Total current assets	69,463	67,081
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,933	3,897
Machinery, equipment and vehicles, net	137	130
Tools, furniture and fixtures, net	842	825
Land	1,211	1,211
Leased assets, net	2,046	2,029
Construction in progress	49	158
Total property, plant and equipment	8,219	8,252
Intangible assets		
Software	410	378
Goodwill	6,056	6,004
Trademark right	318	320
Customer-related intangible assets	2,132	2,128
Software in progress	21	21
Other	66	64
Total intangible assets	9,005	8,917
Investments and other assets		
Investment securities	12,949	13,406
Long-term loans receivable	1,044	925
Deferred tax assets	455	355
Long-term prepaid expenses	42	39
Retirement benefit asset	1,252	1,288
Leasehold and guarantee deposits	4,048	3,992
Membership	300	300
Other	414	395
Allowance for doubtful accounts	(208)	(210)
Total investments and other assets	20,298	20,492
Total non-current assets	37,523	37,662
Total assets	106,987	104,744

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	9,101	6,039
Current portion of long-term nonrecourse loans payable	41	41
Lease liabilities	431	499
Accrued expenses	2,582	3,075
Income taxes payable	1,742	744
Accrued consumption taxes	1,503	1,751
Contract liabilities	2,086	2,169
Deposits received	315	848
Provision for bonuses	1,123	112
Asset retirement obligations	2	—
Other	2,448	2,013
Total current liabilities	21,379	17,295
Non-current liabilities		
Long-term nonrecourse loans payable	2,922	2,912
Lease liabilities	1,753	1,676
Deferred tax liabilities	879	1,042
Provision for retirement benefits for directors (and other officers)	19	15
Retirement benefit liability	159	160
Long-term guarantee deposits	2,741	2,682
Asset retirement obligations	524	524
Liabilities from application of equity method	63	66
Other	680	641
Total non-current liabilities	9,744	9,721
Total liabilities	31,123	27,016
Net assets		
Shareholders' equity		
Share capital	3,000	3,000
Capital surplus	11,339	11,339
Retained earnings	71,378	72,628
Treasury shares	(13,057)	(13,057)
Total shareholders' equity	72,660	73,910
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,581	1,745
Foreign currency translation adjustment	602	990
Remeasurements of defined benefit plans	(25)	(20)
Total accumulated other comprehensive income	2,158	2,714
Non-controlling interests	1,044	1,102
Total net assets	75,863	77,727
Total liabilities and net assets	106,987	104,744

(2) Quarterly consolidated statements of income and comprehensive income**Quarterly consolidated statement of income****For the three-month period**

	(Millions of yen)	
	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	35,135	38,392
Cost of sales	24,405	26,146
Gross profit	10,730	12,245
Selling, general and administrative expenses		
Selling expenses	220	156
Personnel expenses	4,797	5,638
Provision for bonuses	57	65
Provision for retirement benefits for directors (and other officers)	2	2
Retirement benefit expenses	120	135
Travel, transportation and communication expenses	423	449
Supplies expenses	383	496
Rent expenses	458	521
Insurance expenses	218	125
Depreciation	146	205
Taxes and dues	312	344
Enterprise tax	103	110
Provision of allowance for doubtful accounts	0	2
Amortization of goodwill	137	156
Other	617	700
Total selling, general and administrative expenses	8,000	9,111
Operating profit	2,729	3,134
Non-operating income		
Interest and dividend income	72	96
Rental income	15	15
Commission income	254	35
Share of profit of entities accounted for using equity method	18	—
Foreign exchange gains	—	3
Other	48	30
Total non-operating income	407	182
Non-operating expenses		
Interest expenses	15	30
Rental expenses	17	16
Share of loss of entities accounted for using equity method	—	18
Loss on sale and retirement of non-current assets	4	3
Foreign exchange losses	1	—
Other	34	20
Total non-operating expenses	73	90
Ordinary profit	3,063	3,226

	(Millions of yen)	
	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Extraordinary income		
Gain on sale of investment securities	—	42
Total extraordinary income	—	42
Profit before income taxes	3,063	3,269
Income taxes - current	576	603
Income taxes - deferred	390	179
Total income taxes	966	782
Profit	2,097	2,486
Profit attributable to non-controlling interests	153	146
Profit attributable to owners of parent	1,943	2,339

Quarterly consolidated statement of comprehensive income**For the three-month period**

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	2,097	2,486
Other comprehensive income		
Valuation difference on available-for-sale securities	63	166
Foreign currency translation adjustment	(476)	200
Remeasurements of defined benefit plans, net of tax	18	5
Share of other comprehensive income of entities accounted for using equity method	(177)	190
Total other comprehensive income	(572)	562
Comprehensive income	1,524	3,048
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,655	2,895
Comprehensive income attributable to non-controlling interests	(130)	152